STRATEGIC PLANNING
at the 11th US/ICOMOS International Symposium

Nearly 200 people met in Washington, DC after Memorial Day for the 11th US/ICOMOS International Symposium “US Participation in the Global Heritage Community.” As a follow-up to the Preserve America Summit, the US/ICOMOS Symposium included both plenary and breakout sessions to provide examples of US involvement with international projects and exchanges and to allow participants the opportunity to make their own recommendations for strengthening US participation in the international heritage arena.

Beginning with a Wednesday evening public lecture by Mr. Omar Sultan, Afghanistan’s Deputy Minister of Culture, and concluding with a Saturday evening reception celebrating the 25th anniversary of the US/ICOMOS International Exchange Program, the symposium was highly successful in harnessing the energy and experience of US/ICOMOS members and others in attendance toward the development of a series of resolutions, which in essence form the basis for a strategic plan for US/ICOMOS, its members, and partner organizations to move forward on a variety of endeavors.

US/ICOMOS is grateful to the numerous individuals and organizations who provided support for the symposium. Particular thanks go to Fred Hiebert, National Geographic Society, for his help with the public lecture and his introductory remarks to the US/ICOMOS visit to the special exhibit “Afghanistan: Hidden Treasures from the National Museum, Kabul.” Also, special thanks go to the session chairs, Kirk Cordell, John Fowler, Heather MacIntosh, and Jonathan Poston, for leading the discussions and summarizing the recommendations.

The full list of sponsors and supporters is presented on page 2. A summary of the symposium and the resolutions begins on page 3, with the detailed list of resolutions beginning on page 11.

In this issue
Strategic Planning at the 11th US/ICOMOS International Symposium - 1
Summary Resolutions on US Participation in the Global Heritage Community - 3
Planning Underway for the 12th US/ICOMOS International Symposium - 6
New Interactive US/ICOMOS Website Under Development - 7
The US/ICOMOS Annual Ann Webster Smith Award - 8
US/ICOMOS Elects New Board members and Inducts New Fellows - 9
2008 Class of US/ICOMOS International Interns in Washington - 9
New Agreement between US/ICOMOS and the National Park Service - 10
Detailed Resolutions on US Participation in the Global Heritage Community - 11

Visit us on the web at HTTP://WWW.ICOMOS.ORG/USICOMOS
US/ICOMOS gratefully acknowledges the support of the following agencies, organizations, and individuals for their support and assistance with the 11th US/ICOMOS International Symposium —

Held in cooperation with the National Geographic Society

Co-sponsored by the National Park Service

WITH FINANCIAL SUPPORT FROM
MARPAT Foundation
US Department of Veterans Affairs
Advisory Council on Historic Preservation
And Travel Support from the Samuel H. Kress Foundation

AND INSTITUTIONAL SUPPORTERS
Beyer Blinder Belle
Cultural Site Research and Management
Jablonski Building Conservation
JHP Associates, Inc.
Mary Dierickx Architectural Preservation Consultants
University of Florida
US General Services Administration, Center for Historic Buildings
WASA/Studio A
Wiss Janney Elstner Associates

AND PROMOTIONAL SUPPORT FROM
American Planning Association
American Society of Landscape Architects
RESTORE
Society for Architectural Historians

and Printing Courtesy of SmithGroup

Public Lecture presented in partnership with the National Building Museum
SUMMARY RESOLUTIONS
11th US/ICOMOS International Symposium
“US Participation in the Global Heritage Community”
May 28-31, 2008 in Washington, DC

On Friday morning during the 11th US/ICOMOS Symposium, John Fowler (US/ICOMOS Chair) moderated a panel discussion to frame the issues for discussion in the breakout sessions that followed. The panel consisted of:

- Gustavo Araoz (US/ICOMOS Executive Director, ICOMOS Vice President)
- Rick Ruth (US Department of State, Director, Office of Policy and Evaluation, Bureau of Educational and Cultural Affairs; Director, Public Diplomacy Evaluation Office, Office of the Under Secretary of State for Public Diplomacy and Public Affairs),
- Kristal Buckley (ICOMOS Australia and ICOMOS Vice President), and
- Francesco Lanzafame (InterAmerican Development Bank).

The following breakout sessions and chairs were:

- Leadership - John Fowler (US/ICOMOS Chair; Executive Director, Advisory Council on Historic Preservation)
- Capacity Building - Kirk Cordell (National Center for Preservation Technology and Training)
- Community Building – Heather MacIntosh (Executive Director, Preservation Action)
- Stewardship – Jonathan Poston (Clemson University).

The spirited discussions led to numerous recommendations for increasing US involvement in the international preservation community. The recommendations from each breakout session were presented in a plenary session on Saturday afternoon, during which all in attendance had the opportunity to comment on and add to the recommendations.

The breakout sessions also followed presentations that illustrated a number of successful international programs and preservation projects that involved US participants and agencies. Some of the highlights of these examples were:

- National Heritage Areas international partnerships;
- USAID funded restoration projects in Cyprus;
- NPS Training Program for Afghanistani archaeologists;
- Utilizing the ICOMOS network as a knowledge network for cultural landscapes;
- World Monuments Fund work with partners in South America on Jesuit Missions; and
- Educational exchanges such as the Fulbright program and the Richard Morris Hunt fellowship program.
During the breakout sessions, presenters had the opportunity to describe their programs more fully and talk with other participants about ways in which these programs can be duplicated, expanded, or used to serve as a model for the development of new programs.

The summary resolutions involve virtually all aspects of heritage preservation, focusing specifically on areas in which US involvement in the international preservation community is either lacking entirely or under-utilized. The resolutions call for greater involvement across the US government, adding an international component to preservation education standards, developing ethics policies regarding cultural heritage protection for private sector firms operating overseas, and expanding existing partnerships and creating new ones between non-governmental organizations and between NGOs, government agencies, university programs, and private firms.

Highlights of the Resolutions

Some of the most interesting programs under discussion, during the breakout sessions and during the closing plenary, included:

- Expanding the National Heritage Areas international partnerships;
- Adapting existing disaster plans for cultural heritage protection developed by the National Park Service into existing international disaster assistance programs sponsored by the US;
- Creating a program, based on experience with the US system of environmental and historic preservation review, to train cultural heritage personnel in other countries how to ensure heritage issues are properly considered in international development projects funded or sponsored by the World Bank, the International Monetary Fund, etc.;
- Work with preservation programs in universities to (1) include international issues in their training programs and curricula and (2) explore the existing network of overseas campuses of US universities as the infrastructure for expanded training overseas for US preservationists; and
- Exploring more fully the implications of Section 402 of the National Historic Preservation Act, which calls for consideration of cultural heritage in all work overseas funded or permitted by the US government.

The resolutions that resulted are summarized below.

Federal Government

Resolutions concerning the involvement of the US Federal Government in international preservation efforts and activities were widespread, extending from greater employment of the requirements of Section 402 of the National Historic Preservation Act to encouraging the US Department of State to recognize cultural heritage preservation as an important tool of international diplomacy and, hence, to expand the inclusion of cultural heritage in existing State Department programs and activities.
The US preservation community should work to create for the political and administrative leadership of the Federal government greater awareness of the importance of cultural heritage in society and the important role cultural heritage can play in international diplomacy and cooperation. One important means of accomplishing this would be to expand the existing network of Federal Preservation Officers, hosted monthly by the Federal Preservation Institute, to include representatives from the State Department’s Bureau of Education and Cultural Affairs, the Foreign Operations Office, and various units within US AID.

Preservation Education and Training

Current standards for preservation education in the United States were regarded by participants as fairly broad and lacking any mention of international issues at all. The standards should be updated to incorporate the policies and standards issued under the aegis of organizations such as UNESCO, ICOMOS, and others. In addition to expanding training opportunities for graduate students through international internships and exchanges, the development of new programs for bi-lateral exchanges between faculty also was recommended.

Many US universities have overseas campuses, either owned directly by the university or through partnerships with overseas universities. This network should be explored as potential infrastructure for expanding preservation education to include an international component. Such a network could facilitate short-term exchanges between students and long-term (semester or academic year) exchanges between faculty. In addition, overseas campuses might also serve as bases for overseas training programs, such as internships, field schools, and study tours.

Private Sector

The preservation community should work to develop and instill a code of ethics toward cultural heritage for the adoption and use by American private sector companies operating overseas. Educational and training programs for private sector employees also should be developed; such programs could include publicizing a list of available expert speakers on different topics.

Non-Governmental Organizations

The role of non-governmental organizations was seen as critical to success in expanding US involvement in the international preservation community, particularly with regard to developing cooperative efforts between federal agencies, universities, the private sector, and non-profit organizations. One initial program that was strongly recommended is developing a sustainable national clearing house for all US heritage-related activities abroad.

A correlated effort would involve a comparative study of international heritage policies of international development agencies and those of other countries for models that could be replicated or adapted to the US. Working with the Federal Emergency Management Agency, universities, national heritage organizations, and others, a national network should be developed to assist with global disaster/conflict preparedness and response. The network should provide the organizational structure and capacity for rapid deployment of US heritage response and recovery teams and individual experts in response to natural disasters and in post-conflict zones.
Strategic Plan for US/ICOMOS

Given the particular role of US/ICOMOS—Preserve America panel co-chair, convener of this symposium, and the only membership organization whose mission explicitly focuses on increasing US involvement with international preservation efforts—the resolutions that stemmed from the symposium were seen as first steps in developing a strategic plan for the organization. The resolutions highlighted several areas in which US/ICOMOS can focus attention immediately and without significant new funding:

- improve communications with the full US/ICOMOS membership to keep them informed of international heritage issues and opportunities;
- propagate ICOMOS doctrinal documents broadly in the United States, and foster the adoption of the principles contained in them at the Federal, state and local levels; and
- maximize the networking and lobbying capacity of US/ICOMOS by investing on information technology.

Other areas would involve significant new funding, either to expand existing program such as the highly regarded US/ICOMOS International Exchange Program, or to develop new ones, such as a mid-career exchange program for preservation professionals.

The US/ICOMOS Board of Trustees is reviewing these resolutions for discussion at the summer Board meeting, scheduled for late July in New Orleans. The Board will consider such issues as funding issues, potential partners, and other factors in prioritizing the strategic plan in addition to planning the 12th US/ICOMOS Symposium scheduled for Spring 2009 in New Orleans.

US/ICOMOS is grateful to our members and representatives of other organizations, agencies, and private firms who lent their expertise and concern for international preservation to the symposium. Detailed resolutions stemming from the symposium are presented on pages 11-14.

PLANNING UNDERWAY FOR THE 12th US/ICOMOS International Symposium

Under the leadership of Jonathan Poston, Chair of the 12th US/ICOMOS International Symposium, planning is now underway to refine the theme and subthemes of the symposium: including (1) preparation and implementation of sustainable cultural heritage stewardship plans for emergency preparedness and response, and (2) the identification, development and evaluation of sustainable green approaches to the protection and management of cultural heritage. As planning progresses, additional sub-themes may emerge.

The summer meeting of the US/ICOMOS Board of Trustees will be held in New Orleans July 25-26, hosted by the Preservation Resource Center. The Friday afternoon colloquium—to which a number of potential local partner organizations have been invited—will be dedicated to symposium planning. The final dates, call for papers, and other symposium-related news should be finalized by the end of the summer.
NEW INTERACTIVE US/ICOMOS WEBSITE
Under Development

Thanks to the generosity of the National Center for Preservation Technology and Training and the web development skills of Ed “Chops” Fitzgerald (former US/ICOMOS Intern to Scotland), US/ICOMOS is on the verge of gaining new interactive web capabilities. The new US/ICOMOS website will represent the first concrete development stemming from the resolutions prepared at the 11th US/ICOMOS International Symposium. While numerous participants recommended US/ICOMOS upgrade its technological capabilities, several former US/ICOMOS interns have been instrumental in contributing to, indeed leading, this effort.

Last year, two former American US/ICOMOS Intern—Meghan Boyce (2006, ICOMOS Secretariat, France) and Suzanne Copping (2006, Ename Center, Belgium)—made a presentation to the US/ICOMOS Board of Trustees calling for and outlining mechanisms for increased participation in US/ICOMOS by young professionals. At the recent symposium in Washington, additional conversations were held with and between other former US/ICOMOS Interns, particularly James Cocks (2007, Old Akko, Israel) and Ed Fitzgerald (2007, Scottish Stone Liaison Group, Scotland) during the Thursday evening Young Professionals gathering. By the close of the symposium, a program for creating the new US/ICOMOS website was developed through the generosity and technical capabilities of Ed Fitzgerald and Kirk Cordell (NCPTT).

The website will be hosted on an NCPTT server, which will allow for greater flexibility and ability in adding new features. Such features will include online dues payment, online conference registration, and member profiles that members may update themselves. In addition, the website will support a member forum, as well as a forum for each specialized committee, through which US/ICOMOS members can actively participate. The new website, which will be at www.usicamos.org, should be launched in September.

Ed Fitzgerald, during his internship with NCPTT summer 2008, is handling most of the design and development. Working with Donald Jones, US/ICOMOS Director of Programs, much of the information from the current website will be transferred to the new domain name, and a membership database and discussions forums will be established. The new and improved US/ICOMOS website will be launched by September 2008.

US/ICOMOS is grateful to Kirk Cordell and NCPTT for their support and cooperation and to Ed Fitzgerald, James Cocks, Suzanne Copping, Meghan Boyce and other former US/ICOMOS interns who are working to increase participation by Young Professionals.
THE US/ICOMOS ANN WEBSTER SMITH AWARD for International Heritage Achievement

The work and achievements of Ann Webster Smith as a champion in building a global culture of protection for the cultural heritage of the entire world were prolific and varied. For three decades Ms Smith was at the very core of the dreamers and doers who nurtured ICOMOS to its maturity, personifying a spirit of cooperation and teamwork. A true visionary never fearing change for the sake of improvement, Ann Webster Smith conceptualized, supported and enabled numerous cultural programs for international cooperation; influenced major decision-makers both in the United States and overseas towards the preservation ethic; steered private and public funds for the support of international preservation initiatives; and mentored dozens of young preservationists into their full professional capacity, gently leading them into key leadership positions.

The Ann Webster Smith Award honors an American individual, group of persons or institution, in the public or private sector, for extraordinary and sustained achievement in perpetuating Ann Webster Smith’s quest to make the United States a respected and trustworthy pillar to support the conservation of the cultural heritage in all parts of the world. The program was advertised on the US/ICOMOS website and through email distribution during Fall 2007 with nominations due February 15, 2008. The selection of the award winner was made by a panel of five individuals, composed of recognized American preservationists and representatives of the Ann Webster Smith family. The first annual Ann Webster Smith Award was presented the morning of Wednesday, May 29, 2008, during the opening plenary of the 11th US/ICOMOS International Symposium in Washington, DC.

Lisa Ackerman
Recipient, First Annual Ann Webster Smith Award

In her sequential roles at the Samuel H. Kress Foundation, Ms. Ackerman helped obtain support for many of the US/ICOMOS annual symposia, support that in some cases allowed us to allocate considerable other resources to bring young professionals from all over the world to attend those meetings and present their work. Similarly, the Summer Intern Program (now referred to as the International Exchange Program), could not have survived, to say nothing of thrived, without the unwavering support of Ms. Ackerman in her roles at the Kress Foundation. Over 600 young and mid-career professionals from more than 70 countries have benefited directly from Ms. Ackerman’s interest in both the program and in many of them individually. It is not an exaggeration to say that Lisa’s work through US/ICOMOS has propelled hundreds of young aspirants into the world of heritage preservation.

Ms. Ackerman’s sustained achievements in the field of cultural heritage continue as she recently assumed a new position with the World Monuments Fund. It culminates a career molded and refined at Middlebury College, New York University and the Pratt Institute; a career that has, in turn, influenced, molded and refined countless other students of the arts as well as professionals at the Museum of Modern Art, The Lincoln Center Institute, Columbia University, The New York Preservation Archive, The Historic House Trust of New York and, of course, the United States Committee of the International Council on Monuments and Sites.
US/ICOMOS ELECTS NEW BOARD MEMBERS
and Inducts New Fellows

At the US/ICOMOS Annual Meeting, held Saturday, May 31, 2008 during the 11th US/ICOMOS International Symposium, members elected four new members to the Board of Trustees. Retiring Board members due to term limits are Kathryn Barth (Colorado), Douglas Comer (Maryland) and Jonathan Poston (South Carolina); in addition, David Look (Virginia) resigned for personal reasons. Newly elected Board members for the four open slots are Lisa Ackerman (New York), William Dupont (Texas), Philip Marshall (Rhode Island), and Donovan Rypkema (Washington, DC).

Two new Fellows also were inducted at the Annual Meeting: Saidee Newell (post-humous) and Steven Kelley. Roy Graham (right, US/ICOMOS Fellow) presented a moving tribute to the late Saidee Newell.

2008 CLASS OF US/ICOMOS
International Interns in Washington

Orientation for the 2008 class of US/ICOMOS International Exchange Program coincided with the 11th US/ICOMOS International Symposium in Washington. Thirteen different countries are represented in the program this year, with 16 interns in the class of 2008. As part of the symposium/orientation, the interns attended a Young Professionals night in the Adirondack Room of Buffal Billiards, a popular billiards hall-restaurant-lounge in Washington’s Dupont Circle neighborhood. Former interns along with representatives of several US host organizations also attended the event.

The 2008 class of US/ICOMOS International Interns (shown at right at the Woodrow Wilson House reception) is listed below.

<table>
<thead>
<tr>
<th>Intern</th>
<th>From</th>
<th>Host Organization</th>
<th>Country/State</th>
</tr>
</thead>
<tbody>
<tr>
<td>Caitlin Smith</td>
<td>Pennsylvania</td>
<td>Ename Center</td>
<td>Belgium</td>
</tr>
<tr>
<td>Thomas Rinaldi</td>
<td>New York</td>
<td>Tyntesfield, National Trust</td>
<td>England</td>
</tr>
<tr>
<td>Charlotte Winters</td>
<td>Florida</td>
<td>ICOMOS Secretariat</td>
<td>France</td>
</tr>
<tr>
<td>Elizabeth Blasius</td>
<td>Illinois</td>
<td>INTACH (fall internship)</td>
<td>India</td>
</tr>
<tr>
<td>Megan Reese</td>
<td>Massachusetts</td>
<td>Galway County Council</td>
<td>Ireland</td>
</tr>
<tr>
<td>Jaime Destefano</td>
<td>South Carolina</td>
<td>Falmouth Heritage Renewal</td>
<td>Jamaica</td>
</tr>
<tr>
<td>Matthew Pelz</td>
<td>South Carolina</td>
<td>Falmouth Heritage Renewal</td>
<td>Jamaica</td>
</tr>
<tr>
<td>Eleni Glekas</td>
<td>New York</td>
<td>Lithuania Monuments</td>
<td>Lithuania</td>
</tr>
<tr>
<td>Andrew Rutz</td>
<td>Washington, DC</td>
<td>Transylvania Trust (fall internship)</td>
<td>Romania</td>
</tr>
<tr>
<td>Hunor Forro</td>
<td>Romania</td>
<td>Historic Charleston Foundation</td>
<td>South Carolina</td>
</tr>
<tr>
<td>Darius Bagdonavicius</td>
<td>Lithuania</td>
<td>Clemson University/Charleston</td>
<td>South Carolina</td>
</tr>
<tr>
<td>Serkan Gunay</td>
<td>Turkey</td>
<td>Clemson University/Charleston</td>
<td>South Carolina</td>
</tr>
<tr>
<td>Dana Turekulova</td>
<td>Kazakhstan</td>
<td>Cornerstones Community Partnerships</td>
<td>New Mexico</td>
</tr>
<tr>
<td>Cristina Bronzino</td>
<td>Italy</td>
<td>Cornerstones Community Partnerships</td>
<td>New Mexico</td>
</tr>
<tr>
<td>Hanna Gardstedt</td>
<td>Sweden</td>
<td>GSA, Center for Historic Buildings</td>
<td>Washington, DC</td>
</tr>
<tr>
<td>Monique Galloway</td>
<td>Australia</td>
<td>The Presidio Trust</td>
<td>California</td>
</tr>
</tbody>
</table>
NEW AGREEMENT BETWEEN
US/ICOMOS and the National Park Service

US/ICOMOS has signed a new agreement with the Washington office of the National Park Service. Each year, NPS awards US/ICOMOS a grant to help support a variety of programs and activities. This year, the agreement further outlines ways in which NPS can be a more formal partner with US/ICOMOS and ways in which US/ICOMOS can benefit NPS more directly.

Symposium Co-Sponsorship

NPS agreed to serve as co-sponsor for the annual US/ICOMOS International Symposium, including the recently concluded symposium in Washington, the 2009 Symposium being planned for New Orleans, and the 2010 Symposium (location not yet determined).

The theme of the 2009 Symposium, while still being refined, is concerned with disaster preparedness and response and sustainability. The symposium's specific focus will be guided by a Symposium Scientific Committee (SSC) composed of seven persons, designated because of their expertise in the symposium topic and sub-themes, two of which are designated by NPS. The SSC is in charge of defining and refining the symposium sub-themes, drafting the call for abstracts, selecting the symposium speakers, developing the format for the symposium sessions, and participating with the symposium rapporteurs in the drafting of the symposium's final recommendations. A preliminary focus on two sub-themes has been proposed, including (1) preparation and implementation of sustainable cultural heritage stewardship plans for emergency preparedness and response, and (2) the identification, development and evaluation of sustainable green approaches to the protection and management of cultural heritage. As planning progresses, additional sub-themes may emerge.

The theme of the 2010 Symposium will concern illicit traffic in antiquities and site protection. The location has not yet been determined.

International Contributions to the
CRM: The Journal of Heritage Stewardship

US/ICOMOS will support the National Park Service's professional journal, CRM: The Journal of Heritage Stewardship by approaching the global network of ICOMOS members through the National and the International Scientific Committees to identify 25 to 30 individuals willing to contribute original material for publication in CRM: The Journal of Heritage Stewardship. The call for contributions will seek three types of contributions: viewpoint essays, full scholarly articles and research reports. Selection of authors to be published will be the decision of the editorial boards of the National Park Service.

Monthly Contributions to Heritage News

Every month, on an agreed date, US/ICOMOS will electronically transmit to the Heritage News editor a compendium of a minimum of five, maximum of ten heritage-related news items from other countries. Topics may include financial incentives for heritage conservation, outstanding rehabilitation projects, calls for papers, and upcoming international conferences and symposia. The format for the monthly electronic submittal will be determined by Heritage News staff.
**Federal Government**

**Regarding the incoming administration:**
- Promote the inclusion of an ambitious international heritage agenda
- Develop international heritage briefings for all presidential candidates, and/or for the new incoming administration

**Regarding Federal agencies in general:**
- Raise cultural heritage programs and issues to policy level within all US Government agencies
- Develop similar international heritage awareness training, foster their mandatory adoption, and urge the inclusion of international heritage programs in all Federal Department, especially US AID, the Federal Emergency Management Agency, the Department of Defense, the Peace Corps, and encourage these agencies to participate in and support the US/ICOMOS International Exchanges and other volunteer missions
- Maintain the discussion of international cultural issues and the role of agencies within the Federal Preservation Institute
- Expand the FPO network currently coordinated by the Federal Preservation Institute to include the participation of the State Department’s Education and Cultural Affairs Section, the Foreign Operations Office, and the various units inside US AID
- Study and analyze the application of Section 402 of the National Historic Preservation Act, which reads: Prior to the approval of any Federal undertaking outside the United States which may directly and adversely affect a property which is on the World Heritage List or on the applicable country’s equivalent of the National Register, the head of a Federal agency having direct or indirect jurisdiction over such undertaking shall take into account the effect of the undertaking on such property for purposes of avoiding or mitigating any adverse effects
- Integrate the application of the National Environmental Protection Act and relevant Executive Orders into an international context, including the requirements for Environmental Impact Assessments for oversight of cultural heritage protection

**Regarding the US Congress:**
- Keep the Congressional Preservation Caucus informed and up to date about needs and issues of international heritage conservation, and foster funding for such activities
- Explore and foster the establishment of a sub-committee on international preservation issues within the Historic Preservation Caucus
- Improve communications between US/ICOMOS and Preservation Action with Congressional members on legislative and policy issues affecting the participation of the US in international heritage conservation issues
- Foster budgetary appropriations to support international heritage activities by all pertinent Federal Departments and agencies

**Regarding the US Department of State:**
- Develop heritage components of State Department diplomatic activities and foster their mandatory inclusion in the training and briefing of new ambassadors and Foreign Service personnel, in the National Defense University, and the Foreign Service Institute, among others
- Set aside a portion of the International Visitor Program to focus specifically on cultural heritage, in particular exchanges that will build durable inter-institutional ties through bilateral directional exchanges; engage US heritage institutions in managing, structuring and guiding the heritage portions of the international visitor program, and develop a sub-program to provide bilateral exchanges of academicians
- Develop heritage conservation series and/or workshops for regular use in all US Embassies throughout the world, using American speakers and experts
- Develop a partnership with US/ICOMOS for the promotion of the Ambassadors’ Fund and to evaluate proposals and monitor the effectiveness of the grants
• Actively support efforts to promote and support US candidates to key positions in international heritage organizations, including ICOMOS, ICOM, UNESCO, ICCROM, etc., join the UNESCO Associate Experts Program, and fund US Internships focusing on heritage and other issues in the UNESCO Secretariat and its field offices

• Advise the US National Commission for UNESCO as a whole, as well as its individual members, on international heritage issues and opportunities for US participation, and promote the designation of US/ICOMOS as a permanent institutional member of the Commission

• Identify all international, intergovernmental heritage structures and organizations to ensure that the United States is an active participant in them, including ICCROM, NATO, AECD, Council of Europe, among others

Regarding the Advisory Council on Historic Preservation:
• Expand the Preserve America Program to include planning grants for international outreach and bilateral/multilateral programs, especially those focused on community building

• Work to develop the appropriate operational guidelines for NHPA Section 402, identifying which Federal agencies are susceptible to the implementation of this Section, and work with them on their recognition of cultural heritage as an integral part of their work

• Develop a draft framework for the Section 402 Review Process

Regarding the Department of Commerce:
• Working with the Department, and involving the tourism industry, state and local tourism programs and heritage site authorities, develop an effective national program that will promote foreign cultural tourism in the US and enhance the economic development of associated communities

• Prioritize the international marketing of US World Heritage Sites to drive the program

• US/ICOMOS to develop its role as the portal for overseas visitors to American heritage sites

Regarding the Department of Defense:
• Work with staff to integrate cultural heritage considerations into planning and S.O.P.s, including training for military personnel

• Strengthen the global network of Blue Shield Committees, increase the exchanges of information in it, and expand the work agenda

Regarding the National Park Service:
• Expand international cooperation and exchanges through its own direct programs, the programs of US/ICOMOS and other organizations

• Explore new bilateral and multilateral activities

Preservation Education and Training

• Ensure that American academic preservation programs are providing the necessary education and training for their graduates to be effective practitioners in both the United States and in all countries overseas.

• Design, foster and facilitate bilateral faculty exchanges

• Foster the use by preservation programs of the overseas campuses of US universities

• Identify the minimum international components that all preservation curricula in the US should include

• Develop mechanisms for and foster university research on international heritage topics and issues

• Study and implement the commonalities of the cultural and natural heritage fields in order to develop common approaches and build integrated capacity into both fields

• Include training in the traditional trades and the communities of craftspeople in all international exchanges of people and information
Private Sector

- Develop a code of ethics towards cultural heritage for the adoption and use of American private sector companies operating overseas
- Promote heritage as an integral part of social corporate responsibility
- Develop training, education and outreach for private sector corporations, including publicizing a list of available expert speakers

Non-Governmental Organizations & Strategic Partnerships

- By enlisting the help of past interns and other means, ensure that the necessary financial support is given by government and others to US/ICOMOS, ICOMOS (and other international NGOs) in order to expand the programmatic funding and fulfill their mission as the main link in the US to international heritage cooperation
- Create public awareness and understanding of the UNESCO international conventions in order that serious consideration will be given to their ratification by the State Department and the United States Senate:
  - The Hague Convention and its Two Protocols
  - The Convention on Intangible Cultural Heritage
  - The Convention on the Protection of Underwater Heritage
- Study the international heritage policies, programs and activities of international development agencies of other countries for models that could be replicated or adapted to those of the United States, for example:
  - SIDA (Sweden); AECIC (Spain); AFD (France); AusAID (Australia); JICA (Japan); ACDI-CIDA (Canada); NORAD (Norway); DFID (UK); GTZ and BMZ (Germany); BTC and DGDC (Belgium); DGIS (Netherlands); DANIDA (Denmark); SDC (Switzerland); ADA (Australia); NZAID (New Zealand); Irish Aid; IDA (World Bank); All agencies listed in DCD-DAC.
- Using successful existing models, work with FEMA, universities, national heritage organizations, and others to build the capacity and fund the organizational structure and infrastructure to build a global disaster and conflict preparedness planning network
- Allow for the rapid deployment of US heritage response and recovery teams and individual experts in post-conflict zones and/or in the case of major natural or manmade disasters abroad

Strategic Plan for US/ICOMOS

- Use and prioritize these recommendations to develop a US/ICOMOS Strategic Action Plan
- US/ICOMOS to present itself to the public as:
  - A helpful resource and reliable partner for all Government agencies with permanent or temporary international undertakings / activities
  - Watchdog of heritage
  - An authority on international cultural tourism
- Improve communications with the full US/ICOMOS membership to keep them informed of international heritage issues and opportunities
- Propagate ICOMOS doctrinal documents broadly in the United States, and foster the adoption of the principles contained in them at the Federal, state and local levels
- Maximize the networking and lobbying capacity of US/ICOMOS by investing in information technology
- Expand the US/ICOMOS International Exchange Program to include marketing and information management opportunities, and market the program to potential funders as a diplomatic tool
• Engage other ICOMOS National Committees and heritage organizations abroad to identify their assets and needs as a first step in developing partnerships for international initiatives in cooperation and assistance, such as, for instance, in drafting heritage legislation, developing national heritage inventories, site management, etc.

• Focus on particular strengths of the United States to engage US communities with others overseas:
  • Interpretation of Heritage Sites
  • Native American (traditional cultures) heritage
  • Technology
  • Planning and management systems

• Work with state and local partners to engage ethnic and immigrant communities in the United States and link them to the heritage of their countries of origin, including the ICOMOS National Committees of those countries, and recruit SHPO office as US/ICOMOS host organizations in order to begin to link them to the international heritage arena

• Work with Federal agencies to publicize all existing preservation programs, and build international components into them as appropriate

• Enhance and enlarge the US/ICOMOS website, use Wiki models, create online database of best cases and best practices from overseas; create and maintain an Internet-based forum for discussions on pertinent or urgent international heritage issues

• Develop international heritage initiatives, exchanges and programs by building on existing networks, such as the Sister Cities Program, Partners for the Americas, and others

• More effectively engage our affinity organizations—especially the Ex-Officio representatives to the Board—in international heritage issues, and identify an individual Board liaison to each Ex-Officio organization

• Identify the basic components of what sustainable community development encompasses to ensure that cultural heritage concerns are embedded in them

• Develop good economic impact data deriving directly or indirectly from heritage activities

• Identify all government programs that relate to or somehow impact heritage conservation, and embed conservation in their agenda and their budget
GET INVOLVED WITH ICOMOS
International Scientific Committees (ISCs)

(Open only to international members of US/ICOMOS)

At the 2005 General Assembly in China, ICOMOS ratified the Eger-Xi’an Principles, which adopt a new membership structure for the ISCs, as follows:

**Expert Member Status**

1. ISCs must accept as Expert Members all ICOMOS members who meet the criteria adopted by each ISC, regardless of National Committee affiliation.
2. While this is not a certification process, it does constitute international recognition by ICOMOS of our members’ particular expertise.

To maintain Expert Member status, active participation in Committee research and project initiatives is required, as is periodic attendance at ISC meetings and conferences, which are held in various places throughout the world.

**Entry-Level Membership**

1. The Principles also provide for an entry-level membership for those whose experience is not yet sufficient to qualify as experts but who wish to develop a particular expertise.
2. Through mentoring and active participation in its activities, each ISC will assist entry-level members achieve expert status.

Each ISC will make its own determination regarding the level of membership for which the applicant is accepted. Members can appeal ISC decisions to the ICOMOS Scientific Council.

**Application Procedures**

In order to coordinate the membership of US/ICOMOS and the ISCs, International members should

1. Mark the appropriate committee(s) on the membership form,
2. Submit the form with your annual International membership dues to US/ICOMOS, and
3. Enclose two (2) copies of your curriculum vitae or resume for each ISC you select. (Please mark the ISC name for which the CV is destined at the top of the first page of the CV.)

US/ICOMOS will keep one copy of your CV in our files and will send one to the chairs of the respective ISCs.

If you are already a member of an ISC, you do NOT need to resubmit your resume to US/ICOMOS.

---

**International Scientific Committees and Host Secretariats**

- Archaeological Heritage Management (ICAHM) - AUSTRALIA
- Cultural Landscapes/ICOMOS-IFLA - ITALY
- Cultural Routes (CIIC) - SPAIN
- Cultural Tourism - AUSTRALIA
- Documentation (CIPA) - CANADA
- Earthen Architecture
  - UNITED STATES and UNITED KINGDOM
- Economics of Conservation - ITALY
- Fortifications and Military Heritage (ICOFort) - POLAND
- Historic Villages and Towns (CIVVIH) - MALTA
- Intangible Heritage
  - SOUTH AFRICA
- Interpretation and Presentation of Heritage Sites - BELGIUM
- Legal-Administrative-Financial Issues (ICLAFI) - UNITED STATES
- Objects in Monuments and Sites - GREECE
- Pacific Islands Heritage
  - FIJI (ICOMOS PACIFICA SECRETARIAT)
- Polar Heritage - NORWAY
- Rock Art - SWEDEN
- Shared Heritage and Architecture
  - THE NETHERLANDS
- Stained Glass - SWITZERLAND
  - Stone - FRANCE
- Structures of Heritage Buildings/ISCARSAH - SPAIN
- Theory & Philosophy of Conservation
  - HUNGARY
- Training/CIF
  - ITALY and THE NETHERLANDS
- Twentieth Century Heritage
  - AUSTRALIA and FRANCE
- Underwater Heritage Management/ICUCH - CANADA
- Vernacular Architecture/CIAV - CANADA
- Wall Painting - SRI LANKA
- Wood - UNITED KINGDOM and ITALY
Support World Heritage Preservation—Join US/ICOMOS!

US/ICOMOS guides and promotes activities through an extensive membership network of preservation professionals, institutions, and organizations, including specialized scientific committees. US/ICOMOS membership is open to all individuals who care about preserving our world's cultural heritage. Individuals and institutions may join at different levels to receive different benefits. Membership categories and benefits are listed below. US/ICOMOS is a 501(c)(3) not-for-profit organization, so donations to US/ICOMOS are tax-deductible. Membership dues account for less than five percent of the operating budget. To achieve its mission, US/ICOMOS depends on the generous philanthropy of foundations, members, and friends.

Enroll me as an individual member in the following category:

- **International** ($175) - a portion of International membership dues goes to the ICOMOS Secretariat in Paris, which sends out the ICOMOS Card, good for free or discounted entry to heritage sites around the world
- **National Affiliate** ($115)
- **Young Professional** - open to all fulltime students and professionals age 30 and under ($65) - a portion of the Young Professional dues goes to the ICOMOS Secretariat in Paris, which sends out the ICOMOS Card, good for free or discounted entry to heritage sites around the world

For non-profit organizations, educational institutions, government agencies, private commercial firms, and other institutions, Institutional membership is a cost-effective way to support international preservation and reward the professional commitment of your staff.

Enroll my organization/institution/agency as an Institutional member at the following level:

- **Institutional** ($600) - designate up to 4 staff members as International members
- **Supporting** ($1200) - designate up to 8 staff members as International members)
- **Benefactor** ($2500) - contact US/ICOMOS for benefits

Mail your completed membership enrollment form with payment to:

**US/ICOMOS**
401 F Street, NW, Suite 331
Washington, DC 20001

If paying by credit card, you may fax the form to 202-842-1861.

Please visit our website at [http://www.icomos.org/usicomos](http://www.icomos.org/usicomos)

For more information on membership and US/ICOMOS programs and activities.
US/ICOMOS BOARD OF TRUSTEES
Officers
Chair: John Fowler, Washington, DC
Vice Chair: Stephen Farneth, California
Secretary: Erica Avrami, New Jersey
Treasurer: Katherine Slick, New Mexico

Trustees at Large
Jan CK Anderson, New York
Michael Devonshire, New York
William Dupont, Texas
Ronald Lee Fleming, Massachusetts
Nan Gutterman, Pennsylvania
Gina Haney, Virginia
Frank Hodsell, Virginia
Pamela Jerome, New York
Spencer Leineweber, Hawaii
Philip Marshall, Rhode Island
James K. Reap, Georgia
Donovan Rypkema, Washington, DC
Carol Shull, Virginia
George Skarmeas, Pennsylvania
Jon Smith, Washington, DC
Janelle Warren-Findley, Arizona

Ex-Officio Representation
Advisory Council on Historic Preservation
American Association of Museums/ICOM
American Institute of Architects
American Institute of Conservation/AIC
American Planning Association
American Society of Civil Engineers
American Institute of Conservation/Archaeological Institute of America
Association for Preservation Technology Int"l
Getty Conservation Institute
National Building Museum
National Geographic Society
National Park Service
National Trust for Historic Preservation
Preservation Action
Smithsonian Institution
Society for American Archaeology
Society for Historical Archaeology

ICOMOS INTERNATIONAL BUREAU
Officers
President: Michael Petzet, Germany
Secretary-General: Dinu Bumbaru, Canada
Treasurer-General: Giora Solar, Israel

Vice Presidents
Gustavo F. Araoz, United States
Kristal Buckley, Australia
Tamás Fejerdy, Hungary
Carlos Pernaut, Argentina
Guo Zhan, China

Advisory Committee President:
John H. Hurd, United Kingdom

ICOMOS International Scientific Committees
Archaeological Heritage Management/ICAHM
Cultural Landscapes/ICOMOS-IFLA
Cultural Routes/CIIC
Cultural Tourism
Documentation/CIPA
Earthen Architectural Heritage/ISCEAH
Economics of Conservation
Fortifications & Military Heritage/ICOFort
Historic Towns & Villages/CIVVIH
Intangible Cultural Heritage
Interpretation & Presentation of Heritage Sites/ICIP
Legal-Administrative-Financial Issues/ICLAFI
Objects in Monuments and Sites
Pacific Islands Heritage
Polar Heritage
Risk Preparedness
Rock Art
Shared Built Heritage
Stained Glass
Stone
Structures of Heritage Buildings/ISCARSAH
Theories & Philosophies of Heritage Conservation
Training/CIF
Twentieth Century Heritage
Underwater Heritage/ICUCH
Vernacular Architectural Heritage/CIAV
Wall Painting
Wood

ICOMOS National Committees
Albania Algeria Andorra Andorra Angola Argentina Armenia Australia Austria Azerbaijan Bangladesh Belarus Belgium Benin Bolivia Brazil Bulgaria Burkina Faso Cambodia Cameroon Canada Chile China Colombia Congo DR Costa Rica Croatia Cuba Cyprus Czech Republic Denmark Dominican Republic Ecuador Egypt El Salvador Estonia Ethiopia Finland France Gabon Georgia Germany Ghana Greece Guatemala Guinea Haiti Honduras Hungary Iceland India Indonesia Iran Iraq Ireland Israel Italy Ivory Coast Jamaica Japan Jordan Kazakhstan Kenya Korean Republic Kyrgyzstan Latvia Lebanon Lithuania Luxembourg Macedonia Madagascar Malawi Mali Malta Mauritania Mauritius Mexico Moldova Morocco Mozambique Namibia Nepal Netherlands New Zealand Nicaragua Nigeria Norway Pakistan Palestine (observer) Panama Paraguay People's Republic of Korea Peru Philippines Poland Portugal Romania Russian Federation Saudi Arabia Serbia & Montenegro Senegal Slovakia Slovenia South Africa Spain Sri Lanka Suriname Swaziland Sweden Switzerland Tajikistan Tanzania Thailand Togo Tunisia Turkey Uganda Ukraine United Kingdom United States of America Uruguay Venezuela Zambia Zimbabwe